



Assumptions:

- Lean vision & strategic plans are in place for the enterprise
- Infrastructure is in place
- Tools exist
 - Lean assessment tool
 - Training tools

Education and Training

Create Lean Vision

Lead -Leland Williams
George Reynolds
Ron Thrower
Mark Tedford
Dick Morgan
Tim Christopherson

- **Develop vision engaging key stakeholders**
 - Customer Focused
 - Shared Destiny/Vision
 - Deliver Exceptional Value
- **Lean is key**
 - Cost reduction
 - Cycle time reduction
 - Improved quality

Develop Strategic Plan

- **Map company wide value stream**
 - Identify Core Competencies
 - Develop M/B Strategy
- **Develop high level strategic metrics**
- **Develop compelling company business case for supply chain**
- **Develop/Deploy resources and infrastructure**
 - Define roles and responsibilities
- **Define supplier relationships**
 - Partnerships, LTA
 - Technology roadmaps

Lead -Leland
Williams
George Reynolds
Hamid Akhbari
Ron Thrower
Mark Tedford
Dick Morgan
Tim Christopherson

Assess Supply Chain

Lead - Chris Darden
Hamid Akhbari
Mark Tedford
Jeffrey Becksted
Ronald McDonald
Julie Gissel
Dale Williams
Dick Morgan
Leland Williams
Wayne Corbin

- **Define supply base**
- **Baseline supplier capabilities**
- **Selection criteria for prioritization of lean supplier projects**
 - Cost, Quality, lead time, performance, product life cycle, technology, competitiveness
- **Assess supplier's lean competency**
 - Baselining supplier
 - Common lean assessment tool

Education and Training

Lead - Julie Gissel
Jeffrey Becksted
Dale Williams
Susan Moehring
Jim Pitstick
Matt Grubb

- **Identify training needs**
- **Develop Lean Toolbox**
 - Implementation application guide
 - Tailored supplier training
- **Conduct internal and external training**
 - Leadership/overview awareness
 - Tactical implementation

Implement Lean Strategy

- **Develop an implementation plan with the supplier**
 - Metrics and targets
 - Develop value stream map (current state)
 - Value stream map (future state)
 - Gap analysis
 - Lean contract implementation
 - Define and apply incentives
- **Implement plan**
 - Pilot projects as required
 - Evaluate scale-up

Lead - Jeffrey Becksted
George Reynolds
Chris Darden
Ronald McDonald
Dick Morgan
Susan Moehring
Hamid Akhbari

Continuous Improvement

Lead - Dale Williams
Susan Moehring
Jerry Khoury
Ron Thrower

- **Monitor Supplier progress**
 - Measure
 - Report metrics
 - Define areas for further improvement
 - Recognize achievements
 - Transfer ownership of lean process to suppliers
- **Assess supply base lean performance/progress and adjust the strategic plan**

Parking Lot issues

- **When and where are common assessment tools required?**
 - Lean certification programs
 - Do we create one?
 - How do we recognize other company's certifications
- **Define value stream mapping**
 - Company level vs. product level
 - Different tiers - enterprise, process or supplier
- **How to incentivize supplier to invest**

ASSUMPTIONS

(inserted by Kirk Bozdogan)

NOTE: Towards the end of the meeting, the assumptions listed on the first chart came under question. We will try to clarify this issue soon as part of further information (coming soon) to help guide the efforts of the respective subteams